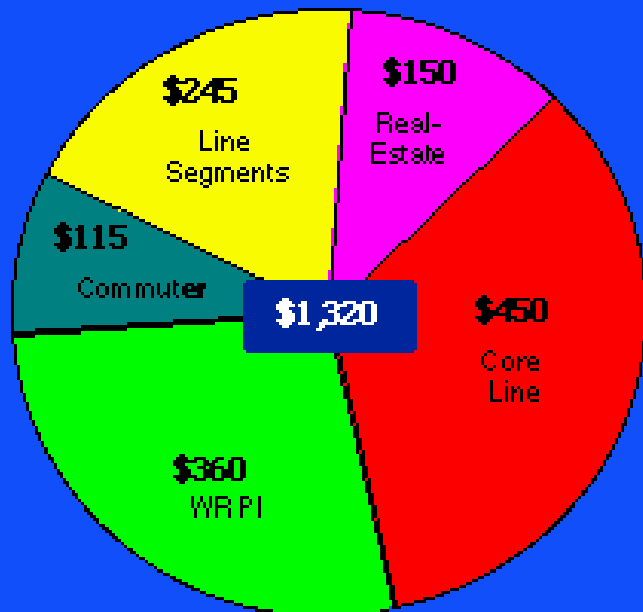


CNW: "Value Gap" Built with Nuggets of Value

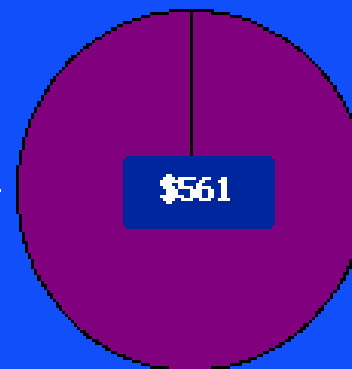


Chicago Northwestern Railroad The Substantial "Value Gap" (a)

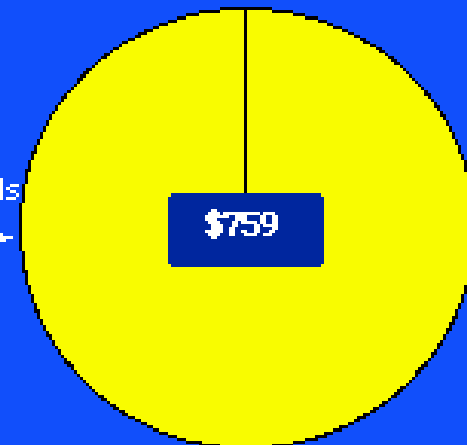
Component Value (b)



Total Market Capitalization (c)



The Value Gap (d)



Equals

- (a) Present value net of debt. Note amount of debt and cash allocated to each component (balance sheet exhibit)
- (b) Total value is \$70.60 per share (18.7 million shares)
- (c) \$30.00 per share price (18.7 million shares)
- (d) \$40.60 value per share (18.7 million shares)

JAPONICA PARTNERS